#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

Form 6-K

#### REPORT OF FOREIGN PRIVATE ISSUER PURSUANT TO RULE 13a-16 OR 15d-16 UNDER THE SECURITIES EXCHANGE ACT OF 1934

For the month of August 2024.

Commission File Number: 333-253466

Ayr Wellness Inc.

(Exact Name of Registrant as Specified in Charter)

2601 South Bayshore Drive, Suite 900, Miami, FL, 33133 (Address of principal executive offices)

Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F.

Form 20-F 🗆 Form 40-F 🗵

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

AYR WELLNESS INC. (Registrant)

Date: August 7, 2024

By: /s/ Brad Asher Name: Brad Asher Title: Chief Financial Officer

EXHIBIT INDEX

99.1 News Release dated August 7, 2024



#### **AYR Wellness Reports Second Quarter 2024 Results**

MIAMI, August 7, 2024 – <u>AYR Wellness Inc</u>. (CSE: AYR.A, OTCQX: AYRWF) ("AYR" or the "Company"), a leading vertically integrated U.S. multi-state cannabis operator, is reporting financial results for the second quarter ended June 30, 2024. Unless otherwise noted, all results are presented in U.S. dollars.

David Goubert, President & CEO of AYR, said, "Our team remains acutely focused on laying the groundwork for AYR's next phase of growth. This includes advancing the progress made over the last 18 months to improve operations across our markets, continuing to invest in our CPG brands and retail experience, and ensuring that AYR is best positioned to capitalize on the anticipated transition to adult-use in three of our core markets: Ohio, Florida, and Pennsylvania. We continue to believe AYR has more upside from these three markets than any other company in our industry.

"We are also encouraged by the progress made towards the reclassification of cannabis from Schedule I to Schedule III, a change which would eliminate the onerous and unjust 280E tax penalty. The recent closure of the comment period was an important step forward for our industry and represented overwhelming support for rescheduling cannabis. This positive momentum underscores the growing acceptance of cannabis in a mainstream sense.

"While we are encouraged by the progress we've made in our operations, the second quarter presented challenges due to both internal and external factors including wholesale pricing pressure, tightening consumer wallets from persistent inflation, and margin pressure in select markets where we have recently increased our cultivation and production, but which are not yet optimized. Despite these near-term setbacks, we are well positioned for growth and margin expansion in the second half of 2024 as our adult-use growth catalysts materialize in Ohio along with improved operations in these recently scaled markets.

"Looking beyond 2024, we will continue to focus on enhancing the overall health of the business to seek to ensure that AYR is poised for sustainable and profitable financial growth. We are pleased with the work we have done but remain focused on delivering further progress. By staying committed to our strategic initiatives, focusing on operational excellence, and leveraging our differentiated market position, we believe that AYR will emerge stronger and more resilient as we enter this next phase of accelerated growth in the years ahead."

#### Second Quarter Financial Summary

	Q2	2023	Q	1 2024	Q	2 2024	% Change Q2/Q2	% Change Q2/Q1
Revenue	\$	116.7	\$	118.0	\$	117.3	0.5%	-0.6%
Gross Profit	\$	56.6	\$	50.7	\$	47.2	-16.6%	-6.9%
Adjusted Gross Profit <sup>1</sup>	\$	69.1	\$	62.6	\$	60.7	-12.2%	-3.0%
Operating Loss	\$	(4.6)	\$	(2.0)	\$	(7.7)	NA	NA
Adjusted EBITDA <sup>1</sup>	\$	29.4	\$	29.1	\$	25.7	-12.6%	-11.7%
Adjusted EBITDA Margin <sup>1</sup>		25.2%		24.7%		21.9%	-330bps	-280bps

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<sup>1</sup> Adjusted EBITDA, Adjusted Gross Profit and Adjusted EBITDA Margin are non-GAAP measures, and accordingly are not standardized measures and may not be comparable to similar measures used by other companies. See Definition and Reconciliation of Non-GAAP Measures below. For a reconciliation of Operating Loss to Adjusted EBITDA as well as Gross Profit to Adjusted Gross Profit, see the reconciliation tables appended to this release.

#### Second Quarter and Recent Highlights

- Launched adult-use sales in Ohio across the first tranche of stores approved by the state, with three affiliated AYR stores included. AYR has the future right to ownership
  of all three dispensaries, subject to regulatory approval.
- Entered into option agreement that provides AYR with the future ability to acquire 100% of Good Day Dispensary, LLC ("Good Day"), a fourth Ohio dispensary license.
- Opened its third retail store in Illinois in June with AYR Cannabis Dispensary Hometown, located near Chicago Midway International Airport, and its fourth Illinois
  retail store in July with AYR Cannabis Dispensary Normal.
- Secured real estate financing for indoor cultivation in Florida, with plans to redevelop a 98,000 square foot building within the property to serve as a regulated cannabis cultivation facility. The financing was completed with Innovative Industrial Properties (IIP); IIP committed to funding AYR up to \$30 million for the construction.
- In July 2024, appointed Louis Karger as Chairman of the Board following the resignation of prior Executive Chairman Jonathan Sandelman.

#### **Financing and Capital Structure**

The Company deployed \$3.6 million of capital expenditures in Q2 and remains on target with the Company's guidance of approximately \$20 million for the full year. AYR ended Q2 with aggregate cash, cash equivalents, and a restricted cash balance of \$47.5 million.

As of June 30, 2024, the Company had approximately 114.1 million fully diluted shares outstanding based on a treasury method calculation as of that date (excluding 23 million warrants expiring in February 2026 with an exercise price of USD \$2.12).

#### Outlook

For the third quarter, AYR expects revenue growth to be up low to mid-single digits from Q2 based on the timing and ramping of the Ohio Adult Use rollout. AYR also expects to improve Adjusted EBITDA margins from current levels in the second half of 2024 as the Company rebuilds toward its 25% Adjusted EBITDA margin target.

AYR also continues to expect positive GAAP cash flow from operations for calendar 2024, as well as positive free cash flow for calendar 2024 assuming the elimination of 280E tax liabilities.

#### **Conference Call**

Date: Wednesday, August 7, 2024 Time: 8:00 a.m. ET Toll-free dial-in number: (844) 763-8274 International dial-in number: (647) 484-8814 Conference ID: 10190621 Webcast: https://event.choruscall.com/mediaframe/webcast.html?webcastid=bRdrPVJ3

Please dial into the conference call 5-10 minutes prior to the start time. An operator will register your name and organization. If you have any difficulty connecting with the conference call, please contact the Company's investor relations team at <u>ir@ayrwellness.com</u>.

#### The conference will be broadcast live and available for replayhere.

A telephonic replay of the conference call will also be available for one month until end of day Saturday, September 7, 2024.

Toll-free replay number: (877) 344-7529 International replay number: (412) 317-0088 Replay ID: 1160951

#### **Financial Statements**

Certain financial information reported in this news release is extracted from AYR's Consolidated Financial Statements and MD&A for the quarter ended June 30, 2024. Ayr files its financial statements and MD&A on SEDAR+ and with the SEC. All financial information contained in this news release is qualified in its entirety by reference to such financial statements and MD&A.

#### **Definition and Reconciliation of Non-GAAP Measures**

The Company reports certain non-GAAP measures that are used to evaluate the performance of its businesses and the performance of their respective segments, as well as to manage their capital structures. As non-GAAP measures generally do not have a standardized meaning, they may not be comparable to similar measures presented by other issuers. Securities regulators require such measures to be clearly defined and reconciled with their most comparable GAAP measures.

Rather, these are provided as additional information to complement those GAAP measures by providing further understanding of the results of the operations of the Company from management's perspective. Accordingly, these measures should not be considered in isolation, nor as a substitute for analysis of the Company's financial information reported under GAAP. Non-GAAP measures used to analyze the performance of the Company's businesses include "Adjusted EBITDA" and "Adjusted Gross Profit."

The Company believes that these non-GAAP financial measures provide meaningful supplemental information regarding the Company's performances and may be useful to investors because they allow for greater transparency with respect to key metrics used by management in its financial and operational decision-making. These financial measures are intended to provide investors with supplemental measures of the Company's operating performances and thus highlight trends in the Company's core businesses that may not otherwise be apparent when solely relying on the GAAP measures.

### Adjusted EBITDA

"Adjusted EBITDA" represents (loss) income from continuing operations, as reported under GAAP, before interest and tax, adjusted to exclude non-core costs, other non-cash items, including depreciation and amortization and further adjusted to remove non-cash stock-based compensation, impairment expense, the incremental costs to acquire cannabis inventory in a business combination (when applicable; none of which was incurred for any of the periods presented), acquisition and transaction related costs, and start-up costs.

#### Adjusted Gross Profit

"Adjusted Gross Profit" represents gross profit, as reported under GAAP, adjusted to exclude the incremental costs to acquire cannabis inventory in a business combination (when applicable; none of which was incurred for any of the periods presented), interest, depreciation and amortization, start-up costs and other non-core costs.

A reconciliation of how Ayr calculates Adjusted EBITDA and Adjusted Gross Profit is provided in the tables appended below. Additional reconciliations of Adjusted EBITDA, Adjusted Gross Profit and other disclosures concerning non-GAAP measures are provided in our MD&A for the three months ended June 30, 2024.

#### Forward-Looking Statements

Certain statements in this MD&A are forward-looking statements within the meaning of applicable securities laws, including, but not limited to, those statements relating to the Company and its financial capacity and availability of capital and other statements that are not historical facts. These statements are based upon certain material factors, assumptions, and analyses that were applied in drawing a conclusion or making a forecast or projection, including experience of the Company, as applicable, and perception of historical trends, current conditions, and expected future developments, as well as other factors that are believed to be reasonable in the circumstances. Forward-looking statements are provided for the purpose of presenting information about management's current expectations and plans relating to the future and readers are cautioned that such statements may not be appropriate for other purposes. These statements may include, without limitation, statements regarding the operations, business, financial condition, expected financial results, performance, prospects, opportunities, priorities, targets, goals, ongoing objectives, strategies, and outlook of the Company. Forward-looking statements are often identified by the words "may", "would", "could", "should", "will", "intend", "plan", "anticipate", "believe", "estimate", "project", "expect", "target", "continue", "forecast", "design", "goal" or negative versions thereof and other similar expressions.

Forward-looking estimates and assumptions involve known and unknown risks and uncertainties that may cause actual results to differ materially. While Ayr believes there is a reasonable basis for these assumptions, such estimates may not be met. These estimates represent forward-looking information. Actual results may vary and differ materially from the estimates.

#### Assumptions and Risks

Forward-looking information in this release is subject to the assumptions and risks as described in our MD&A for the quarter ended June 30, 2024.

#### **Additional Information**

For more information about the Company's Q2 2024 operations and outlook, please view AYR's corporate presentation posted in the Investors section of the Company's website at www.ayrwellness.com.

#### About AYR Wellness Inc.

AYR Wellness is a vertically integrated, U.S. multi-state cannabis business. The Company operates simultaneously as a retailer with 90+ licensed dispensaries and a house of cannabis CPG brands.

AYR is committed to delivering high-quality cannabis products to its patients and customers while acting as a Force for Good for its team members and the communities that the Company serves. For more information, please visit www.avrwellness.com.

#### **Company/Media Contact:**

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#### **Company Contact:**

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#### **Investor Relations Contact:**

Sean Mansouri, CFA Elevate IR T: (786) 885-0397 Email: ir@ayrwellness.com

Current         S         47,483         S         50,764           Cash, cash equivalents and restricted cash         S         47,483         S         50,764           Accounts receivable, net         14,377         13,491           Inventory         116,875         106,363           Prepaid expenses, deposits, and other current assets         10,244         22,600           Non-current         188,979         133,220           Non-current         280,961         310,615           Intangible assets, net         659,376         687,988           Right-of-use assets - operating, net         167,449         127,024           Right-of-use assets - finance, net         37,908         40,671           Goodwill         94,108         94,108         94,108           Deposits and other assets         7,586         6,229         7,586         6,229           TOTAL ASSETS         \$1,430,367         \$1,459,855         1,459,855         1,459,855           Current         7,586         30,441         24,786         24,786           Caccued liabilities         30,961         40,918         40,918           Current         7,809         9,788         11,187         9,778           Cacue			As of		
Current         S         47,483         S         50,764           Cash, cash equivalents and restricted cash         S         47,483         S         50,764           Accounts receivable, net         14,377         13,491           Inventory         116,875         106,363           Prepaid expenses, deposits, and other current assets         10,244         22,600           Non-current         188,979         133,220           Non-current         280,961         310,615           Intangible assets, net         659,376         687,988           Right-of-use assets - operating, net         167,449         127,024           Right-of-use assets - finance, net         37,908         40,671           Goodwill         94,108         94,108         94,108           Deposits and other assets         7,586         6,229         7,586         6,229           TOTAL ASSETS         \$1,430,367         \$1,459,855         1,459,855         1,459,855           Current         7,586         30,441         24,786         24,786           Caccued liabilities         30,961         40,918         40,918           Current         7,809         9,788         11,187         9,778           Cacue		June 3	0, 2024	Decemb	er 31, 2023
Cash, cash equivalents and restricted cash       \$ 47,483       \$ 50,766         Accounts receivable, net       14,377       13,491         Inventory       116,875       106,363         Prepaid expenses, deposits, and other current assets       10,244       22,600         Total Current Assets       188,979       193,220         Non-current       188,979       193,220         Property, plant, and equipment, net       280,961       310,615         Intangible assets, net       659,376       687,988         Right-of-use assets - operating, net       167,449       127,024         Right-of-use assets - operating, net       37,908       40,671         Goodwill       94,108       94,108         Deposits and other assets       7,586       6,225         TOTAL ASSETS       \$ 1,436,367       \$ 1,459,855         LIABILITIES AND SHAREHOLDERS' EQUITY       11,157       9,778         Liabilities       30,961       40,918         Current       30,961       40,917         Trade payables       30,441       24,786         Accrued liabilities - finance - current portion       11,187       9,778         Lase liabilities - operating - current portion       7,809       9,785         I	ASSETS				
Accounts receivable, net       14,377       13,491         Inventory       116,875       106,365         Prepaid expenses, deposits, and other current assets       10,244       22,600         Total Current Assets       188,979       193,220         Non-current       280,961       310,615         Prepaid expenses, deposits, and other current assets       280,961       310,615         Intangible assets, net       659,376       6687,988         Right-of-use assets - operating, net       167,449       127,024         Right-of-use assets - operating, net       37,908       40,671         Goodwill       94,108       94,108         Deposits and other assets       7,586       6,222         TOTAL ASSETS       \$ 1,436,367       \$ 1,459,855         Current       7       5       1,459,855         Current       7       5       1,459,855         Current       11,187       9,776         Trade payables       30,441       24,786         Accrued liabilities       30,441       24,786         Accrued liabilities       9,978       9,788         Income tax payable       11,187       9,776         Lease liabilities - inance - current portion       11,128 <td>Current</td> <td></td> <td></td> <td></td> <td></td>	Current				
Inventory       116,875       106,363         Prepaid expenses, deposits, and other current assets       10,244       22,600         Non-current       188,979       193,220         Non-current       280,961       310,615         Property, plant, and equipment, net       280,961       310,615         Intangible assets, net       659,376       687,988         Right-of-use assets - operating, net       167,449       127,024         Right-of-use assets - operating assets - finance, net       37,908       40,671         Goodwill       94,108       94,108       94,108         Deposits and other assets       7,586       6,225         TOTAL ASSETS       \$ 1,436,367       \$ 1,459,855         LLABILITIES AND SHAREHOLDERS' EQUITY       Itabilities       5         Liabilities       30,961       40,918         Current       30,961       40,918         Current       11,187       9,778         Trade payables       30,961       40,918         Accrued liabilities       30,961       40,918         Lease liabilities - operating - current portion       11,187       9,778         Labultities       30,961       40,918         Lease liabilities - finance - current portion <td>Cash, cash equivalents and restricted cash</td> <td>\$</td> <td>47,483</td> <td>\$</td> <td>50,766</td>	Cash, cash equivalents and restricted cash	\$	47,483	\$	50,766
Prepaid expenses, deposits, and other current assets         10,244         22,600           Total Current Assets         188,979         193,220           Non-current         280,961         310,615           Intangible assets, net         659,376         687,988           Right-of-use assets - operating, net         167,449         127,024           Right-of-use assets - operating, net         37,908         40,671           Goodwill         94,108         94,108         94,108           Deposits and other assets         7,586         6,229         5           TOTAL ASSETS         \$         1,436,367         \$         1,459,855           LIABILITIES AND SHAREHOLDERS' EQUITY         5         1,459,855         5         1,436,367         \$         1,459,855           Current         7,586         30,441         24,786         24,786         24,786           Current         30,961         40,918         29,776         23,155         5         1,128         9,776           Lease liabilities         0.961         11,187         9,776         23,152         24,786         11,128         90,074           Lease liabilities - finance - current portion         15,247         23,152         24,786         11,254 <td>Accounts receivable, net</td> <td></td> <td>14,377</td> <td></td> <td>13,491</td>	Accounts receivable, net		14,377		13,491
Total Current Assets         188,979         193,220           Non-current         280,961         310,615           Intangible assets, net         659,376         687,988           Right-of-use assets - operating, net         167,449         127,024           Right-of-use assets - operating, net         37,908         40,671           Goodwill         94,108         94,108           Deposits and other assets         7,586         6,229           TOTAL ASSETS         \$         1,436,367         \$           LIABILITIES AND SHAREHOLDERS' EQUITY         \$         1,436,367         \$         1,459,855           LIABILITIES and SHAREHOLDERS' EQUITY         \$         30,961         40,918         40,918           Lease liabilities         30,961         40,918         40,918         \$         1,1187         9,776           Lease liabilities - operating - current portion         11,187         9,776         \$         9,878         \$         9,9788           Lease liabilities - finance - current portion         7,809         9,788         \$         9,074           Lease liabilities - finance - current portion         7,249         11,128         90,074           Debts payable - current portion         15,247         23,152	Inventory		116,875		106,363
Non-current         280,961         310,615           Property, plant, and equipment, net         280,961         310,615           Intangible assets, net         659,376         687,938           Right-of-use assets - operating, net         167,449         127,024           Right-of-use assets - finance, net         37,908         40,671           Goodwill         94,108         94,108           Deposits and other assets         7,586         6,225           TOTAL ASSETS         \$ 1,436,367         \$ 1,459,855           LIABILITIES AND SHAREHOLDERS' EQUITY         \$         \$ 1,436,367         \$ 1,459,855           Current         30,961         40,918         \$ 24,786           Accrued liabilities         30,961         40,918           Lease liabilities - operating - current portion         11,187         9,776           Lease liabilities - inance - current portion         7,809         9,788           Income tax payable         11,128         90,074           Debts payable - current portion         15,247         23,152           Accrued interest payable - current portion         12,254         1,983	Prepaid expenses, deposits, and other current assets		10,244		22,600
Property, plant, and equipment, net       280,961       310,615         Intangible assets, net       659,376       687,988         Right-of-use assets - operating, net       167,449       127,024         Right-of-use assets - finance, net       37,908       40,671         Goodwill       94,108       94,0108       94,0108         Deposits and other assets       7,586       6,225         TOTAL ASSETS       \$ 1,436,367       \$ 1,459,855         LLABILITIES AND SHAREHOLDERS' EQUITY       \$ 1,436,367       \$ 1,459,855         Current       30,961       40,918         Trade payables       30,961       40,918         Accrued liabilities       30,961       40,918         Lease liabilities - operating - current portion       11,187       9,776         Lease liabilities - operating - current portion       7,889       9,789         Income tax payable       11,128       90,074         Debts payable - current portion       11,224       90,074         Debts payable - current portion       15,247       23,152         Accrued interest payable - current portion       1,254       1,983	Total Current Assets		188,979	-	193,220
Intangible assets, net       659,376       687,988         Right-of-use assets - operating, net       167,449       127,024         Right-of-use assets - finance, net       37,908       40,671         Goodwill       94,108       94,108         Deposits and other assets       7,586       6.225         TOTAL ASSETS       \$ 1,436,367       \$ 1,459,855         Current       \$ 1,459,855       \$ 1,459,855         Trade payables       30,441       24,786         Accrued liabilities       30,961       40,918         Lease liabilities - operating - current portion       11,187       9,776         Lease liabilities - infance - current portion       7,809       9,786         Debts payable - current portion       11,128       90,074         Debts payable - current portion       15,247       23,152         Accrued interest payable - current portion       15,247       23,152	Non-current				
Right-of-use assets - operating, net       167,449       127,024         Right-of-use assets - finance, net       37,908       40,671         Goodwill       94,108       94,108         Deposits and other assets       7,586       6,229         TOTAL ASSETS       \$ 1,436,367       \$ 1,4359,855         LIABILITIES AND SHAREHOLDERS' EQUITY       \$       1459,855         Liabilities       30,441       24,786         Current       30,961       40,918         Trade payables       30,961       40,918         Lease liabilities - operating - current portion       11,187       9,776         Lease liabilities - finance - current portion       7,809       9,786         Debts payable - current portion       11,128       90,074         Debts payable - current portion       15,247       23,152         Accrued interest payable - current portion       1,254       1,983	Property, plant, and equipment, net		280,961		310,615
Right-of-use assets - operating, net       167,449       127,024         Right-of-use assets - finance, net       37,908       40,671         Goodwill       94,108       94,108         Deposits and other assets       7,586       6,229         TOTAL ASSETS       \$ 1,436,367       \$ 1,4359,855         LIABILITIES AND SHAREHOLDERS' EQUITY       \$       1459,855         Liabilities       30,441       24,786         Current       30,961       40,918         Trade payables       30,961       40,918         Lease liabilities - operating - current portion       11,187       9,776         Lease liabilities - finance - current portion       7,809       9,786         Debts payable - current portion       11,128       90,074         Debts payable - current portion       15,247       23,152         Accrued interest payable - current portion       1,254       1,983	Intangible assets, net		659,376		687,988
Goodwill         94,108         94,208         6,229         TOTAL ASSETS         \$ 1,459,855         \$ 1,254         \$ 1,254         \$ 1,254         \$ 1,983         \$ 1,158         \$ 1,158         \$ 1,158         \$ 1,153         \$ 1,153         \$ 1,152         \$ 1,152			167,449		127,024
Deposits and other assets         7,586         6,229           TOTAL ASSETS         \$ 1,436,367         \$ 1,459,855           LIABILITIES AND SHAREHOLDERS' EQUITY         Liabilities         20000         2000 <td>Right-of-use assets - finance, net</td> <td></td> <td>37,908</td> <td></td> <td>40,671</td>	Right-of-use assets - finance, net		37,908		40,671
TOTAL ASSETS\$ 1,436,367\$ 1,459,855LIABILITIES AND SHAREHOLDERS' EQUITYLiabilitiesCurrentTrade payables30,44124,786Accrued liabilities - operating - current portion30,96140,918Lease liabilities - finance - current portion11,1879,7785Income tax payable11,12890,074Debts payable - current portion15,24723,152Accrued interest payable - current portion1,2541,983	Goodwill		94,108		94,108
LIABILITIES AND SHAREHOLDERS' EQUITY Liabilities Current Trade payables Accrued liabilities Lease liabilities - operating - current portion Lease liabilities - finance - current portion Income tax payable Debts payable - current portion Accrued interest payable - current portion Trade payable - current portion Accrued interest payable - current portion Trade payable - current portion	Deposits and other assets		7,586		6,229
LiabilitiesCurrentTrade payables30,44124,786Accrued liabilities30,96140,918Lease liabilities - operating - current portion11,1879,776Lease liabilities - finance - current portion7,8099,789Income tax payable11,12890,074Debts payable - current portion15,24723,152Accrued interest payable - current portion1,2541,983	TOTAL ASSETS	\$	1,436,367	\$	1,459,855
LiabilitiesCurrentTrade payables30,44124,786Accrued liabilities30,96140,918Lease liabilities - operating - current portion11,1879,776Lease liabilities - finance - current portion7,8099,789Income tax payable11,12890,074Debts payable - current portion15,24723,152Accrued interest payable - current portion1,2541,983	LIABILITIES AND SHAREHOLDERS' EQUITY				
Trade payables30,44124,786Accrued liabilities30,96140,918Lease liabilities - operating - current portion11,1879,776Lease liabilities - finance - current portion7,8099,789Income tax payable11,12890,074Debts payable - current portion15,24723,152Accrued interest payable - current portion1,2541,983	Liabilities				
Accrued liabilities30,96140,918Lease liabilities - operating - current portion11,1879,776Lease liabilities - finance - current portion7,8099,789Income tax payable11,12890,074Debts payable - current portion15,24723,152Accrued interest payable - current portion1,2541,983	Current				
Accrued liabilities30,96140,918Lease liabilities - operating - current portion11,1879,776Lease liabilities - finance - current portion7,8099,789Income tax payable11,12890,074Debts payable - current portion15,24723,152Accrued interest payable - current portion1,2541,983	Trade payables		30,441		24,786
Lease liabilities - finance - current portion7,8099,789Income tax payable11,12890,074Debts payable - current portion15,24723,152Accrued interest payable - current portion1,2541,983			30,961		40,918
Income tax payable         11,128         90,074           Debts payable - current portion         15,247         23,152           Accrued interest payable - current portion         1,254         1,983	Lease liabilities - operating - current portion		11,187		9,776
Income tax payable         11,128         90,074           Debts payable - current portion         15,247         23,152           Accrued interest payable - current portion         1,254         1,983	Lease liabilities - finance - current portion		7,809		9,789
Debts payable - current portion15,24723,152Accrued interest payable - current portion1,2541,983			11,128		90,074
Accrued interest payable - current portion 1,254 1,983			15,247		23,152
Total Current Liabilities 108,027 200,478			1,254		1,983
	Total Current Liabilities		108,027		200,478

## Ayr Wellness Inc. Unaudited Interim Condensed Consolidated Balance Sheets

(Expressed in United States Dollars, in thousands, except share amounts)

Non-current

Deferred tax liabilities, net	64,965	64,965
Uncertain tax position liabilities	97,649	-
Lease liabilities - operating - non-current portion	167,042	125,739
Lease liabilities - finance - non-current portion	15,811	18,007
Construction finance liabilities	-	38,205
Debts payable - non-current portion	167,573	167,351
Senior secured notes, net of debt issuance costs	216,278	243,955
Accrued interest payable - non-current portion	5,632	5,530
Other long-term liabilities	22,383	24,973
TOTAL LIABILITIES	865,360	889,203

### Commitments and contingencies

Shareholders' equity		
Multiple Voting Shares - no par value, unlimited authorized.		
Issued and outstanding - nil and 3,696,486 shares, respectively	-	-
Subordinate, Restricted, and Limited Voting Shares - no par value, unlimited authorized.		
Issued and outstanding - 104,723,808 and 64,574,077 shares, respectively	-	-
Exchangeable Shares: no par value, unlimited authorized.		
Issued and outstanding - 9,433,723 and 9,645,016 shares, respectively	-	-
Additional paid-in capital	1,509,610	1,370,600
Treasury stock - nil and 645,300 shares, respectively	-	(8,987)
Accumulated other comprehensive income	3,266	3,266
Accumulated deficit	(927,934)	(783,101)
Equity of Ayr Wellness Inc.	584,942	581,778
Noncontrolling interest	(13,935)	(11,126)
TOTAL SHAREHOLDERS' EQUITY	571,007	570,652
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	\$ 1,436,367 \$	1,459,855

# Ayr Wellness Inc. Unaudited Interim Condensed Consolidated Statements of Operations (Expressed in United States Dollars, in thousands, except per share amounts)

Cost of goods sold       70,149       60,090       137,527       129,473         Gross profit       47,159       56,647       97,821       104,929         Operating expenses       101       98,980       199,980         Depreciation and amonitization       12,010       11,867       24,084       27,481         Acquisition and transaction costs       1,041       2,402       2,364       4,642         Total operating expenses       54,830       61,198       107,459       131,103         Loss from continuing operations       (7,671)       (4,551)       (9,638)       (26,174         Other income (expense), net       -       (7,671)       (4,551)       (9,638)       (26,174)         Thirt value gain (loss) on financial liabilities       -       (3,866)       -       23,731         Casi of the extinguishment of deb       -       -       (79,172)       -         Casi of the extinguishment of deb       -       -       (79,172)       -         Interest expenses, net       (20,327)       (10,496)       (37,947)       (18,061)         Interest expenses, net       (20,327)       (10,496)       (37,947)       (18,016)       -         Loss from continuing operations before income taxes and noncont		Three Mor	nths Ended	Six Mon	th Ended
Cost of goods sold         70,149         60,090         137,527         129,473           Gross profit         47,159         56,647         97,821         104,929           Operating expenses         9         101,929         104,929         104,929           Selling, general, and administrative         41,779         46,929         81,011         98,980           Depreciation and amortization         12,010         11,867         24,084         27,481           Acquisition and transaction costs         1,041         2,402         2,364         4,642           Total operating expenses         54,830         61,198         107,459         131,103           Loss from continuing operations         (7,671)         (4,551)         (9,638)         (26,174           Other income (expense), net         -         (3,866)         -         23,731           Interest expense, net         (20,327)         (10,496)         (37,947)         (18,06)           Interest expense, net         (20,327)         (10,496)         (37,947)         (18,06)           Loss from continuing operations before income taxes and noncontrolling interest         (24,479)         (18,316)         (111,692)         6,653           Loss from continuing operations         (14,827)		June 30, 2024	June 30, 2023	June 30, 2024	June 30, 2023
Gross profit $\frac{47,159}{1.29}$ $56,647$ $97,821$ $104,929$ Operating expenses         41,779         46,929         81,011         98,980           Depreciation and amortization         12,010         11,867         24,004         27,481           Acquisition and ransaction costs         1,041         2,402         2,364         4,642           Total operating expenses         54,830         61,198         107,459         131,103           Loss from continuing operations         (7,671)         (4,551)         (9,638)         (26,174           Other income (expense), net         -         (3,866)         -         23,731           Loss on the extinguishment of debt         -         (3,866)         -         23,731           Can (loss) on sale of asets         2,823         12         2,2828         (47           Interest income         92         233         194         399           Other income, net         (16,808)         (13,765)         (111,692)         6,653           Loss from continuing operations before income taxes and noncontrolling interest         (24,479)         (18,316)         (12,1330)         (19,521)           Income taxes         (14,827)         (12,887)         (26	Revenues, net of discounts	\$ 117,308	\$ 116,737	\$ 235,348	\$ 234,402
Operating expenses         Selling, general, and administrative $41,779$ $46,929$ $81,011$ $98,900$ Depreciation and amoritzation $12,010$ $11,867$ $24,084$ $27,481$ Acquisition and transaction costs $1.041$ $24,02$ $2,364$ $4.642$ Total operating expenses $54,830$ $61,198$ $107,459$ $131,103$ Loss from continuing operations $(7,671)$ $(4,551)$ $(9,638)$ $(26,174)$ Other income (expense), net         - $(3,866)$ - $23,731$ Loss on the extinguishment of debt         -         - $(79,172)$ -           Cafin (loss) on sale of assets $2,823$ $12$ $2,828$ $(47)$ Interest expense, net $(20,327)$ $(104,996)$ $(37,947)$ $(18,061)$ Interest expense, net $(20,327)$ $(104,996)$ $(37,947)$ $(18,061)$ Total other (expense) income, net $(16,808)$ $(13,765)$ $(111,692)$ $6643$ Loss from continuing operations before income taxes and noncontrolling interest $(24,479)$ $(18,$	Cost of goods sold	70,149	60,090	137,527	129,473
Selling, general, and administrative       41,779       46,929       81,011       98,980         Depreciation and amorization       12,010       11,867       24,084       27,481         Acquisition and transaction costs       1,041       2,402       2,364       4,642         Total operating expenses       54,830       61,198       107,459       131,103         Loss from continuing operations       (7,671)       (4,551)       (9,638)       (26,174)         Other income (expense), net       -       -       (79,172)       -       2,373         Loss on the extinguishment of debt       -       -       2,823       12       2,828       (47)         Interest income       92       233       194       399       399       611       999       661       352       2,400       631         Other income, net       -       -       (16,808)       (13,765)       (111,692)       6663         Loss from continuing operations       -       (14,827)       (12,887)       (26,312)       (24,005         Other income, net       -       -       559       -       (14,052)       (12,877)       (12,887)       (26,312)       (24,005)         Total other (expense) income, net otione tax	Gross profit	47,159	56,647	97,821	104,929
Depreciation and amortization         12,010         11,867         24,084         27,481           Acquisition and transaction costs         1,041         2,402         2,364         4,642           Total operating expenses         54,830         61,198         107,459         131,103           Loss from continuing operations         (7,671)         (4,551)         (9,638)         (26,174)           Other income (expense), net         -         (3,866)         -         23,731           Loss on the extinguishment of debt         -         (7,671)         (4,551)         (9,638)         (26,174)           Gain (loss) on slae of assets         2,823         12         2,828         (47)           Interest income         92         233         194         399           Other income, net         604         352         2,405         631           Total other (expense) income, net         (16,808)         (13,765)         (111,692)         6,653           Loss from continuing operations before income taxes and noncontrolling interest         (24,479)         (18,316)         (121,330)         (19,521           Income taxes         (14,827)         (12,887)         (26,312)         (24,065         (24,065)         (14,827)         (12,887)	Operating expenses				
Acquisition and transaction costs       1,041       2,402       2,364       4,642         Total operating expenses       54,830       61,198       107,459       131,103         Loss from continuing operations       (7,671)       (4,551)       (9,638)       (26,174)         Other income (expense), net       -       (3,866)       -       23,731         Loss on the extinguishment of debt       -       (79,172)       (2,828)       (47)         Interest expenses, net       (2,0327)       (10,496)       (37,947)       (18,601)         Interest expenses, net       (20,327)       (10,496)       (37,947)       (18,601)         Interest expenses, net       (20,327)       (10,496)       (37,947)       (18,601)         Other income, net       604       352       2,405       631         Total other (expense) income, net       (16,808)       (13,765)       (111,692)       6,653         Current tax provision       (14,827)       (12,887)       (26,312)       (24,065)         Total income taxes       (39,306)       (31,203)       (14,622)       (24,065)         Total income taxes       (39,306)       (31,203)       (14,622)       (24,635)         Curent tax provision       (39,306) <td< td=""><td></td><td>/</td><td>,</td><td>,</td><td>,</td></td<>		/	,	,	,
Total operating expenses $54,830$ $61,198$ $107,459$ $131,103$ Loss from continuing operations $(7,671)$ $(4,551)$ $(9,638)$ $(26,174)$ Other income (expense), net Fair value gain (loss) on financial liabilities         - $(3,866)$ - $(23,731)$ Loss on the extinguishment of debt         - $(7,671)$ $(14,551)$ $(9,638)$ $(26,174)$ Gain (loss) on sale of assets $2823$ $12$ $2828$ $(47)$ Interest expense, net $(20,327)$ $(10,496)$ $(37,947)$ $(18,061)$ Interest income         92 $233$ $194$ $399$ Other income, net $(16,808)$ $(13,765)$ $(111,692)$ $6,653$ Loss from continuing operations before income taxes and noncontrolling interest $(24,479)$ $(18,316)$ $(121,330)$ $(19,521)$ Income taxes $(14,827)$ $(12,887)$ $(26,512)$ $(24,406)$ Net loss from continued operations $(39,306)$ $(31,203)$ $(147,642)$ $(43,586)$ Discontinued operations $(59,90,6)$		,	,	· · ·	,
Loss from continuing operations       (7,671)       (4,551)       (9,638)       (26,774)         Other income (expense), net       -       (3,866)       -       23,731         Loss on the extinguishment of debt       -       (7,671)       (14,551)       (9,638)       (26,774)         Gain (loss) on matical liabilities       -       (3,866)       -       23,731         Loss on the extinguishment of debt       -       (20,327)       (10,496)       (37,947)       (18,061)         Interest sprese, net       (20,327)       (10,496)       (37,947)       (18,061)       (11,692)       6,653         Other income, net       604       352       2,405       631       111,692)       6,653         Loss from continuing operations before income taxes and noncontrolling interest       (24,479)       (118,316)       (121,330)       (19,521)         Income taxes       (14,827)       (12,887)       (26,312)       (24,065)         Total income taxes       (14,827)       (12,887)       (26,312)       (24,065)         Net loss from continuing operations       (39,306)       (31,203)       (147,642)       (43,586)         Discontinued operations       -       559       -       (184,686)         Net loss from discontinued	1	1,041		2,364	4,642
Other income (expense), net         -         (3,866)         -         23,731           Loss on the extinguishment of debt         -         -         (79,172)         -           Gain (loss) on sale of assets         2,823         12         2,828         (47)           Interest expense, net         (20,327)         (10,496)         (37,947)         (18,061)           Interest expense, net         (20,327)         (10,496)         (37,947)         (18,061)           Other income, net         604         352         2,405         631           Total other (expense) income, net         (16,808)         (13,765)         (111,692)         6,653           Loss from continuing operations before income taxes and noncontrolling interest         (24,479)         (18,316)         (121,330)         (19,521)           Income taxes         -         -         (14,827)         (12,887)         (26,312)         (24,065)           Net loss from continuing operations         (14,827)         (12,887)         (26,312)         (24,065)           Net loss from continuing operations         (39,306)         (31,203)         (147,642)         (43,586)           Discontinued operations         -         -         -         -         -         -         -	Total operating expenses	54,830	61,198	107,459	131,103
Fair value gain (loss) on financial liabilities       -       (3,866)       -       23,731         Loss on the extinguishment of det       -       -       (79,172)       -         Gain (loss) on sale of assets       2,823       12       2,828       (47         Interest expense, net       (20,327)       (10,496)       (37,947)       (18,061         Interest income       92       233       194       399         Other income, net       604       352       2,405       631         Total other (expense) income, net       (16,808)       (13,765)       (111,692)       6,653         Loss from continuing operations before income taxes and noncontrolling interest       (24,479)       (18,316)       (121,330)       (19,521)         Income taxes       (14,827)       (12,887)       (26,312)       (24,065)         Current tax provision       (14,827)       (12,887)       (26,312)       (24,065)         Total income taxes       (39,306)       (31,203)       (147,642)       (43,586)         Discontinued operations       (39,306)       (31,203)       (147,642)       (43,686)         Discontinued operations       -       559       -       (184,686)         Net loss from discontinued operations, net of taxes (	Loss from continuing operations	(7,671)	(4,551)	(9,638)	(26,174)
Loss on the extinguishment of debt       -       -       (79,172)         Gain (loss) on sale of assets       2,823       12       2,828       (47)         Interest expense, net       (20,327)       (10,496)       (37,947)       (18,061)         Interest expense, net       92       233       194       399         Other income, net       604       352       2,405       631         Total other (expense) income, net       (16,808)       (13,765)       (111,692)       6,653         Loss from continuing operations before income taxes and noncontrolling interest       (24,479)       (18,316)       (121,330)       (19,521)         Income taxes       (14,827)       (12,887)       (26,312)       (24,065)         Current tax provision       (14,827)       (12,887)       (26,312)       (24,065)         Total income taxes       (39,306)       (31,203)       (147,642)       (43,586)         Discontinued operations       (39,306)       (31,203)       (147,642)       (43,586)         Discontinued operations       -       559       -       (184,686)         Net loss from discontinued operations       -       559       -       (184,686)         Net loss attributable to noncontrolling interest       (548) <td>Other income (expense), net</td> <td></td> <td></td> <td></td> <td></td>	Other income (expense), net				
Gain (loss) on sale of assets       2,823       12       2,828       (47         Interest expense, net       (20,327)       (10,496)       (37,947)       (18,061         Interest income       92       233       194       399         Other income, net       604       352       2,405       631         Total other (expense) income, net       (16,808)       (13,765)       (111,692)       6,653         Loss from continuing operations before income taxes and noncontrolling interest       (24,479)       (18,316)       (121,330)       (19,521)         Income taxes       (14,827)       (12,887)       (26,312)       (24,065)         Current tax provision       (14,827)       (12,887)       (26,312)       (24,065)         Net loss from continuing operations       (39,306)       (31,203)       (147,642)       (43,586)         Discontinued operations       (39,306)       (31,203)       (147,642)       (43,586)         Discontinued operations       -       559       -       (184,686)         Net loss from discontinued operations       -       559       -       (184,686)         Net loss attributable to noncontrolling interest       (548)       (711)       (2,809)       (3,736)         Net loss attributa	Fair value gain (loss) on financial liabilities	-	(3,866)	-	23,731
Interest expense, net $(20,327)$ $(10,496)$ $(37,947)$ $(18,061)$ Interest income $92$ $233$ $194$ $399$ Other income, net $604$ $352$ $2,405$ $631$ Total other (expense) income, net $(16,808)$ $(13,765)$ $(111,692)$ $6,653$ Loss from continuing operations before income taxes and noncontrolling interest $(24,479)$ $(18,316)$ $(121,330)$ $(19,521)$ Income taxes       Current tax provision $(14,827)$ $(12,887)$ $(26,312)$ $(24,065)$ Total income taxes $(14,827)$ $(12,887)$ $(26,312)$ $(24,065)$ Net loss from continuing operations $(39,306)$ $(31,203)$ $(147,642)$ $(43,586)$ Discontinued operations $-559$ $ (184,686)$ $(184,686)$ Net loss from discontinued operations $ 559$ $ (184,686)$ Net loss attributable to noncontrolling interest $(39,306)$ $(30,644)$ $(147,642)$ $(228,272)$ Net loss attributable to Ayr Wellness Inc. $(38,758)$ $(29,933)$ $(144,833)$ $(224,536)$	Loss on the extinguishment of debt	-	-	(79,172)	-
Interest income92233194399Other income, net $604$ $352$ $2,405$ $631$ Total other (expense) income, net $(16,808)$ $(13,765)$ $(111,692)$ $6,653$ Loss from continuing operations before income taxes and noncontrolling interest $(24,479)$ $(18,316)$ $(121,330)$ $(19,521)$ Income taxes $(14,827)$ $(12,887)$ $(26,312)$ $(24,065)$ Current tax provision $(14,827)$ $(12,887)$ $(26,312)$ $(24,065)$ Total income taxes $(14,827)$ $(12,887)$ $(26,312)$ $(24,065)$ Net loss from continuing operations $(39,306)$ $(31,203)$ $(147,642)$ $(43,586)$ Discontinued operations $-559$ $ (184,686)$ $(147,642)$ $(228,272)$ Net loss from discontinued operations $-559$ $ (184,686)$ $(147,642)$ $(228,272)$ Net loss attributable to noncontrolling interest $(39,306)$ $(30,644)$ $(147,642)$ $(228,272)$ Net loss attributable to Ayr Wellness Inc. $5$ $(38,758)$ $5$ $(29,933)$ $5$ $(144,833)$ $5$ Basic and diluted net loss per share $39,306$ $30,012,013$ $(144,833)$ $5$ $(224,536)$	Gain (loss) on sale of assets	2,823	12	2,828	(47)
Other income, net $604$ $352$ $2,405$ $631$ Total other (expense) income, net $(16,808)$ $(13,765)$ $(111,692)$ $6,653$ Loss from continuing operations before income taxes and noncontrolling interest $(24,479)$ $(18,316)$ $(121,330)$ $(19,521)$ Income taxes $(24,479)$ $(18,87)$ $(26,312)$ $(24,065)$ Current tax provision $(14,827)$ $(12,887)$ $(26,312)$ $(24,065)$ Total income taxes $(14,827)$ $(12,887)$ $(26,312)$ $(24,065)$ Net loss from continuing operations $(39,306)$ $(31,203)$ $(147,642)$ $(43,586)$ Discontinued operations $(39,306)$ $(31,203)$ $(147,642)$ $(28,876)$ Net lossfrom discontinued operations $(39,306)$ $(30,644)$ $(147,642)$ $(228,272)$ Net loss $(39,306)$ $(30,644)$ $(147,642)$ $(228,272)$ Net loss attributable to noncontrolling interest $(548)$ $(711)$ $(2,809)$ $(3,736)$ Net loss attributable to Ayr Wellness Inc. $8$ $(38,758)$ $8$ $(29,933)$ $8$ $(144,833)$ $8$ $(224,536)$ Basic and diluted net loss per share $8$ $8$ $(29,933)$ $8$ $(144,833)$ $8$ $(224,536)$	Interest expense, net	(20,327)	(10,496)		(18,061)
Other income, netTotal other (expense) income, net(16,808)(13,765)(111,692)6,653Loss from continuing operations before income taxes and noncontrolling interest(24,479)(18,316)(121,330)(19,521)Income taxes(14,827)(12,887)(26,312)(24,065)Current tax provision(14,827)(12,887)(26,312)(24,065)Total income taxes(14,827)(12,887)(26,312)(24,065)Net loss from continuing operations(39,306)(31,203)(147,642)(43,586)Discontinued operations(39,306)(30,644)(147,642)(228,272)Net loss(39,306)(30,644)(147,642)(228,272)Net loss attributable to noncontrolling interest(39,306)(30,644)(147,642)(228,272)Net loss attributable to Ayr Wellness Inc.§(38,758)§(29,933)§(144,833)§Basic and diluted net loss per shareSectorSectorSectorSectorSector	Interest income	92	233	194	399
Total other (expense) income, net       (16,808)       (13,765)       (111,692)       6,653         Loss from continuing operations before income taxes and noncontrolling interest       (24,479)       (18,316)       (121,330)       (19,521)         Income taxes       (14,827)       (12,887)       (26,312)       (24,065)         Current tax provision       (14,827)       (12,887)       (26,312)       (24,065)         Total income taxes       (14,827)       (12,887)       (26,312)       (24,065)         Net loss from continuing operations       (39,306)       (31,203)       (147,642)       (43,586)         Discontinued operations       (39,306)       (31,203)       (147,642)       (43,586)         Loss from discontinued operations, net of taxes (including loss on disposal of \$180,194 for the six months ended June 30, 2023)       -       559       -       (184,686)         Loss from discontinued operations       (39,306)       (30,644)       (147,642)       (228,272)         Net loss attributable to noncontrolling interest       (548)       (711)       (2,809)       (3,736)         Net loss attributable to Ayr Wellness Inc.       §       (38,758)       §       (29,933)       \$       (144,833)       §       (224,536)         Basic and diluted net loss per share       (38,	Other income. net	604	352	2,405	631
Loss from continuing operations before income taxes and noncontrolling interest       (24,479)       (18,316)       (121,330)       (19,521)         Income taxes       (14,827)       (12,887)       (26,312)       (24,065)         Current tax provision       (14,827)       (12,887)       (26,312)       (24,065)         Total income taxes       (14,827)       (12,887)       (26,312)       (24,065)         Net loss from continuing operations       (39,306)       (31,203)       (147,642)       (43,586)         Discontinued operations       (39,306)       (31,203)       (147,642)       (43,586)         Discontinued operations       -       559       -       (184,686)         Loss from discontinued operations       -       559       -       (184,686)         Net loss       (39,306)       (30,644)       (147,642)       (228,272)         Net loss attributable to noncontrolling interest       (548)       (711)       (2,809)       (3,736)         Net loss attributable to Ayr Wellness Inc.       \$       (38,758)       \$       (29,933)       \$       (144,833)       \$       (224,536)         Basic and diluted net loss per share       -       -       -       -       -       -       -       -       -		(16.808)	(13.765)	(111.692)	6 653
Income taxes       (14,827)       (12,887)       (26,312)       (24,065)         Current tax provision       (14,827)       (12,887)       (26,312)       (24,065)         Total income taxes       (14,827)       (12,887)       (26,312)       (24,065)         Net loss from continuing operations       (39,306)       (31,203)       (147,642)       (43,586)         Discontinued operations       (39,306)       (31,203)       (147,642)       (43,586)         Loss from discontinued operations       -       559       -       (184,686)         Loss from discontinued operations       -       559       -       (184,686)         Net loss attributable to noncontrolling interest       (39,306)       (30,644)       (147,642)       (228,272)         Net loss attributable to Ayr Wellness Inc.       \$       (38,758)       \$       (29,933)       \$       (144,833)       \$       (224,536)         Basic and diluted net loss per share       -       \$       (38,758)       \$       (29,933)       \$       (144,833)       \$       (224,536)	( <b></b>	(10,000)	(15,705)	(111,0)2)	
Current tax provision       (14,827)       (12,887)       (26,312)       (24,065         Total income taxes       (14,827)       (12,887)       (26,312)       (24,065         Net loss from continuing operations       (39,306)       (31,203)       (147,642)       (43,586         Discontinued operations       (39,306)       (31,203)       (147,642)       (43,586         Discontinued operations       -       559       -       (184,686         Loss from discontinued operations       -       559       -       (184,686         Net loss       (39,306)       (30,644)       (147,642)       (228,272         Net loss attributable to noncontrolling interest       (548)       (711)       (2,809)       (3,736)         Net loss attributable to Ayr Wellness Inc.       \$       (38,758)       \$       (29,933)       \$       (144,833)       \$       (224,536)         Basic and diluted net loss per share       -       -       5       (29,933)       \$       (144,833)       \$       (224,536)	Loss from continuing operations before income taxes and noncontrolling interest	(24,479)	(18,316)	(121,330)	(19,521)
Total income taxes       (14,827)       (12,887)       (26,312)       (24,065)         Net loss from continuing operations       (39,306)       (31,203)       (147,642)       (43,586)         Discontinued operations       (10,88) from discontinued operations, net of taxes (including loss on disposal of \$180,194 for the six months ended June 30, 2023)       -       559       -       (184,686)         Loss from discontinued operations       -       559       -       (184,686)         Net loss       (39,306)       (30,644)       (147,642)       (228,272)         Net loss attributable to noncontrolling interest       (548)       (711)       (2,809)       (3,736)         Net loss attributable to Ayr Wellness Inc.       \$       (38,758)       \$       (29,933)       \$       (144,833)       \$       (224,536)         Basic and diluted net loss per share       -	Income taxes				
Net loss from continuing operations       (39,306)       (31,203)       (147,642)       (43,586)         Discontinued operations       Gain (loss) from discontinued operations, net of taxes (including loss on disposal of \$180,194 for the six months ended June 30, 2023)	Current tax provision	(14,827)	(12,887)	(26,312)	(24,065)
Discontinued operations Gain (loss) from discontinued operations, net of taxes (including loss on disposal of \$180,194 for the six months ended June 30, 2023)	Total income taxes	(14,827)	(12,887)	(26,312)	(24,065)
Gain (loss) from discontinued operations, net of taxes (including loss on disposal of \$180,194 for the six months ended June 30, 2023)       -       559       -       (184,686         Loss from discontinued operations       -       559       -       (184,686         Net loss       -       559       -       (184,686         Net loss attributable to noncontrolling interest       (39,306)       (30,644)       (147,642)       (228,272         Net loss attributable to Ayr Wellness Inc.       (548)       (711)       (2,809)       (3,736)         Basic and diluted net loss per share       -       \$       (38,758)       \$       (29,933)       \$       (144,833)       \$       (224,536)	Net loss from continuing operations	(39,306)	(31,203)	(147,642)	(43,586)
of \$180,194 for the six months ended June 30, 2023)       -       559       -       (184,686         Loss from discontinued operations       -       559       -       (184,686         Net loss       (39,306)       (30,644)       (147,642)       (228,272         Net loss attributable to noncontrolling interest       (548)       (711)       (2,809)       (3,736)         Net loss attributable to Ayr Wellness Inc.       \$       (38,758)       \$       (29,933)       \$       (144,833)       \$       (224,536)         Basic and diluted net loss per share       -	Discontinued operations				
Net loss       (39,306)       (30,644)       (147,642)       (228,272)         Net loss attributable to noncontrolling interest       (548)       (711)       (2,809)       (3,736)         Net loss attributable to Ayr Wellness Inc.       \$ (38,758)       \$ (29,933)       \$ (144,833)       \$ (224,536)         Basic and diluted net loss per share       \$ (39,306)       \$ (30,644)       (147,642)       (228,272)		-	559	-	(184,686)
Net loss attributable to noncontrolling interest(548)(711)(2,809)(3,736)Net loss attributable to Ayr Wellness Inc.\$ (38,758)\$ (29,933)\$ (144,833)\$ (224,536)Basic and diluted net loss per share	Loss from discontinued operations	-	559		(184,686)
Net loss attributable to Ayr Wellness Inc.         \$ (38,758)         \$ (29,933)         \$ (144,833)         \$ (224,536)           Basic and diluted net loss per share         \$ (38,758)         \$ (38,758)         \$ (29,933)         \$ (144,833)         \$ (224,536)	Net loss	(39,306)	(30,644)	(147,642)	(228,272)
Basic and diluted net loss per share	Net loss attributable to noncontrolling interest	(548)	(711)	(2,809)	(3,736)
	Net loss attributable to Ayr Wellness Inc.	\$ (38,758)	\$ (29,933)	\$ (144,833)	\$ (224,536)
	Basic and diluted net loss per share				
		\$ (0.34)	\$ (0.42)	\$ (1.37)	\$ (0.56)

Discontinued operations Total (basic and diluted) net loss per share	\$ (0.34)	0.01 \$ (0.41)	\$ (1.37)	(2.59) \$ (3.15)
Weighted average number of shares outstanding (basic and diluted)	 114,140	72,756	106,012	71,390

#### Ayr Wellness Inc. Unaudited Interim Condensed Consolidated Statements of Cash Flows (Expressed in United States Dollars, in thousands)

	Six Months End	ed
	June 30, 2024 Ju	ne 30, 2023
Operating activities		(000.053
Consolidated net loss Less: Loss from discontinued operations	(147,642) \$	(228,272)
Net loss from continuing operations before noncontrolling interest	(147,642)	(4,492)
Adjustments for:	(147,042)	(225,780
Fair value gain on financial liabilities	-	(23,731
Stock-based compensation	6,902	10,008
Depreciation and amortization	14,395	17,783
Amortization of intangible assets	29,462	29,010
Amortization of financing costs	9,609	1,145
Amortization of financing discount	3,498	-
Amortization of financing premium	(52)	(1,509)
Provision for credit losses Employee retention credits recorded in other income	897 (318)	-
(Gain) loss on sale of assets	(2,828)	47
Loss on the extinguishment of debt	79,172	4/
Loss on the disposal of Arizona business		180,194
Changes in operating assets and liabilities:		100,191
Accounts receivable	(1,783)	(1,254
Inventory	(10,511)	736
Prepaid expenses, deposits, and other current assets	2,147	1,550
Trade payables	2,718	(8,770)
Accrued liabilities	(3,306)	(1,215
Accrued interest payable, current and non-current portions	(628)	(2,044
Lease liabilities - operating	2,289	1,219
Income tax payable	(78,946)	23,416
Uncertain tax position liabilities	97,649	-
Cash provided by continuing operations	2,724	2,805
Cash provided by discontinued operations Cash provided by operating activities		2,180
Cash provided by operating activities	2,724	4,985
Investing activities		
Purchase of property, plant, and equipment	(10,422)	(13,939)
Capitalized interest	(3,094)	(5,464
Proceeds from the sale of assets	41	-
Cash paid for business combinations and asset acquisitions, net of cash acquired	-	(1,500
Cash paid for business combinations and asset acquisitions, working capital	-	(2,600
Cash paid for bridge financing Purchase of intangible asset	-	(73)
Cash used in investing activities from continuing operations	(12.475)	(1,300)
Proceeds from sale of Arizona business - discontinued operation	(13,475)	18,084
Cash received for working capital - discontinued operations	_	840
Cash used in investing activities of discontinued operations	<u> </u>	(44
Cash used in investing activities	(13,475)	(6,196
		(0,1)0
Financing activities		
Proceeds from exercise of warrants	27	-
Proceeds from notes payable	40,000	10,000
Proceeds from financing transaction, net of financing costs	8,309	-
Debt issuance costs paid	(9,096) (10,094)	(10,000
Payment for settlement of contingent consideration Tax withholding on stock-based compensation awards	(10,094) (283)	(10,000
Repayments of debts payable	(16,278)	(13,778
Repayments of lease liabilities - finance (principal portion)	(5,117)	(5,177)
Cash provided by (used in) financing activities by continuing operations	7,468	(19,276)
Cash used in financing activities from discontinued operations		(123)
Cash provided by (used in) financing activities	7,468	(19,399)
		(20.612
Net decrease in cash and cash equivalents and restricted cash	(3,283)	(20,610
Cash, cash equivalents and restricted cash at beginning of the period	50,766	76,827
Cash included in assets held-for-sale		3,813
Cash, cash equivalents and restricted cash at end of the period	<u>\$ 47,483</u> <u>\$</u>	60,030

Supplemental disclosure of cash flow information:

Interest paid during the period, net	\$ _,,	\$ 23,110
Income taxes paid during the period	7,608	959
Non-cash investing and financing activities:		
Recognition of right-of-use assets for operating leases	47,892	3,134
Recognition of right-of-use assets for finance leases	1,985	3,858
Issuance of promissory note related to business combinations	-	1,580
Conversion of convertible note related to business combination	-	2,800
Issuance of Equity Shares related to business combinations and asset acquisitions	-	115
Issuance of Equity Shares related to settlement of contingent consideration	-	4,647
Issuance of promissory note related to settlement of contingent consideration	-	14,000
Settlement of contingent consideration	-	37,713
Capital expenditure disbursements for cultivation facility	1,394	241
Extinguishment of construction finance liabilities for lease reclassification of cultivation facility	39,176	-
Extinguishment of note payable related to sale of Arizona business	-	22,505
Extinguishment of accrued interest payable related to sale of Arizona business	-	1,165
Reduction of lease liabilities related to sale of Arizona business	-	16,734
Reduction of right-of-use assets related to sale of Arizona business	-	16,739
Retirement of Treasury Shares	8,987	-
Issuance of warrants in connection with debt extinguishment	47,049	-
Issuance of Equity Shares in connection with debt extinguishment	94,302	-
	,	

# Ayr Wellness Inc. Unaudited Interim Consolidated Adjusted EBITDA and Gross Profit Reconciliation (Expressed in United States Dollars, in thousands)

	Three Mont	hs Ended	Six Months Ended	
	June 30, 2024	June 30, 2023	June 30, 2024	June 30, 2023
	\$	\$	\$	\$
Loss from continuing operations (GAAP)	(7,671)	(4,551)	(9,638)	(26,174)
	(21	7(2	1.005	1 5 1 4
Interest (within cost of goods sold "COGS")	624	763	1,295	1,514
Depreciation and amortization (from statement of cash flows)	21,694	21,756	43,857	46,793
Acquisition and transaction costs	1,041	2,402	2,364	4,642
Stock-based compensation, non-cash	3,438	4,424	6,902	10,008
Start-up costs <sup>1</sup>	3,501	2,235	5,876	5,962
Other <sup>2</sup>	3,075	2,417	4,136	13,037
	33,373	33,997	64,430	81,956
Adjusted EBITDA from continuing operations (non-GAAP)	25.702	29,446	54,792	55,782

<sup>1</sup> These are set-up costs to prepare a location for its intended use. Start-up costs are expensed as incurred and are not indicative of ongoing operations <sup>2</sup> Other non-core costs including non-operating adjustments, severance costs and non-cash inventory write-downs

	Three Months Ended		Six Month	s Ended
	June 30, 2024	June 30, 2023	June 30, 2024	June 30, 2023
	\$	\$	\$	\$
Gross profit (GAAP)	47,159	56,647	97,821	104,929
Interest (within COGS)	624	763	1,295	1,514
Depreciation and amortization (within COGS)	9,684	9,889	19,773	19,313
Start-up costs (within COGS)	2,056	748	3,156	3,010
Other (within COGS)	1,226	1,013	1,319	5,577
Adjusted Gross Profit from continuing operations (non-GAAP)	60,749	69,060	123,364	134,343